



General Fund Revenue Budget and Medium Term Financial Plan 2026/27 to 2030/31

2025/26	Cost of Services	2026/27	2027/28	2028/29	2029/30	2030/31
£000		£000	£000	£000	£000	£000
305	Chief Executive's Office	314	324	333	343	353
1,855	Communications, Strategy & Policy	1,813	1,869	1,927	1,986	2,047
2,073	Housing and Health	2,188	2,276	2,367	2,460	2,559
700	Operations	1,346	1,621	1,886	2,154	2,418
(200)	Hertford Theatre	(275)	(452)	(428)	(403)	(383)
2,285	Planning & Building Control	2,500	2,599	2,701	2,805	2,913
844	Shared Revenues & Benefits Service	773	851	932	1,016	1,149
2,971	IT Shared Service	2,764	2,866	2,972	3,082	3,197
1,436	Legal & Democratic Services	1,532	1,583	1,636	1,690	1,729
519	Human Resources & Org Development	534	547	562	576	591
2,528	Strategic Finance & Property	2,272	2,452	2,681	2,905	3,197
705	Centrally Managed Costs	747	749	751	753	753
(150)	Revenue Costs Capitalised	(70)	(50)	(20)	(20)	(20)
50	Capital Expenditure Charged to a Revenue Account	50	50	50	50	50
15,921	Net Cost of Services	16,488	17,286	18,350	19,399	20,555
(100)	Fees and Charges Annual Review	(50)	(100)	(150)	(200)	(250)
1,634	Minimum Revenue Provision	1,453	1,453	1,479	1,479	1,479
3,269	Interest Payable on Loans	2,368	2,170	2,050	1,846	1,846
(1,000)	Investment Income	(600)	(600)	(600)	(600)	(600)
637	Pension Fund Deficit Contribution	637	637	637	637	637
4,440	Total Corporate Budgets	3,808	3,560	3,416	3,162	3,112
(63)	Savings identified 2026/27	(436)	(436)	(436)	(436)	(436)
	Savings identified 2027/28		(925)	(925)	(925)	(925)
	Savings identified 2028/29			(210)	(210)	(210)
	Pressures	135	135	135	135	135
	Total Savings & Pressures	(301)	(1,226)	(1,436)	(1,436)	(1,436)
20,298	Total Costs	19,995	19,620	20,330	21,124	22,230

2025/26 £000	Government Funding & Council Tax	2026/27 £000	2027/28 £000	2028/29 £000	2029/30 £000	2030/31 £000
(5,092)	Retained Business Rates - Business Rates	(3,296)	(3,330)	(3,367)	(3,367)	(3,367)
(1,193)	New Homes Bonus Grant	0	0	0	0	0
(141)	Revenue Support Grant	0	0	0	0	0
(403)	General Government Grants	(2,543)	(1,340)	(133)	(133)	(133)
(179)	NI grant	0				
(13,131)	Council Tax Demand on the Collection Fund Collection Fund (Surplus)/Deficit	(13,625)	(14,138)	(14,669)	(15,219)	(15,789)
(20,139)	Total Government Funding & Council Tax	(19,464)	(18,808)	(18,169)	(18,719)	(19,289)
159 Net Budget before Reserves movements		531	812	2,161	2,405	2,941
0	Contributions to Earmarked Reserves	0	0	0	0	0
(164)	Contributions (from) Earmarked Reserves	0	0	0	0	0
(164)	Total Contributions to/(from) Reserves	0	0	0	0	0
(5) Net Budget Position		531	812	2,161	2,405	2,941